

## CURRICULUM VITAE

### Paul Craig Boardman

Assistant Professor, John Glenn School of Public Affairs  
The Ohio State University

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### Contact Information

310B Page Hall  
1810 College Rd  
Columbus, OH 43210  
Email: boardman.10@osu.edu

### Degrees

2006	Ph.D., Georgia Institute of Technology, Public Policy
2000	M.A., Colorado State University, History
1996	B.A., Oberlin College, History

### Positions

#### *Academic Appointments*

2008 – present	Assistant Professor, The Ohio State University, John Glenn School of Public Affairs. Columbus, OH, United States.
2008	Instructor, University of Georgia, Department of Public Administration and Policy. Athens, GA, United States.

#### *Other Employment*

2010 – present	Evaluator, Industry/University Cooperative Research Centers Program, National Science Foundation. Washington, D.C.
2008 – present	Adjunct Research Staff Member, Science and Technology Policy Institute, Institute for Defense Analyses. Washington, D.C.
2006 – 2008	Research Staff Member, Science and Technology Policy Institute, Institute for Defense Analyses. Washington, D.C.

### Peer-Reviewed Journal Articles

**Boardman, C.** “Organizational capital in boundary-spanning collaborations: internal and external approaches to organizational structure and personnel authority.” *Journal of Public Administration Research & Theory*. (Forthcoming)

**Boardman, C.**, and B. Ponomarev. (2011) “A Preliminary Assessment of the Potential for ‘Team Science’ in DOE Energy Innovation Hubs and Energy Frontier Research Centers.” *Energy Policy* 6(39), p. 3033 – 3035.

- Ponomariov, B., G. Kingsley, and **C. Boardman**. Searching for contracting patterns over time: do prime contractor and subcontractor relations follow similar patterns for professional services provision? *Journal of Policy Analysis & Management*. (Forthcoming)
- Bozeman, B. and **C. Boardman**. Academic Faculty Working in University Research Centers: Neither Capitalism's Slaves nor Teaching Fugitives. *The Journal of Higher Education*. (Forthcoming)
- Boardman, C.**, B. Bozeman, and B. Ponomariov. 2010. Private sector imprinting: an examination of the impacts of private sector job experience on public managers' work attitudes. *Public Administration Review*. Vol. 1, no. 70: 50-59.
- Feeney, M. and **C. Boardman**. Organizational confidence: An empirical assessment of highly positive public managers. *Journal of Public Administration Research & Theory*. (IF: 1.509) (Forthcoming)
- Boardman, C.** 2009. Government centrality to university-industry interactions: university research centers and the industry involvement of academic researchers. *Research Policy*. Vol. 38: 1505-1516.
- Ponomariov, B. and **C. Boardman**. 2010. Influencing scientists' collaboration and productivity patterns through new institutions: university research centers and scientific and technical human capital. *Research Policy*. 39(5): p. 613-624.
- Ponomariov, B. and **C. Boardman**. Organizational pathology compared to what? The impacts of job characteristics and career trajectory on perceptions of organizational red tape. *Public Administration Review*. (Forthcoming)
- Boardman, C.** and D. Gray. 2010. The new science and engineering management: cooperative research centers as government policies, industry strategies, and organizations. *The Journal of Technology Transfer*. 35(5), p. 445-459.
- Boardman, C.** and B. Ponomariov. 2009. University researchers working with private companies. *Technovation*. 29(2), p. 142-153.
- Boardman, C.** and E. Sundquist. 2009. Toward understanding work motivation: Perceived public service efficacy as a predictor of job satisfaction, role ambiguity and organizational commitment in the public sector. *American Review of Public Administration*. Vol. 5, no. 39: 519-535.
- Bozeman, B. and **C. Boardman**. 2009. Broad Impacts and Narrow Perspectives: Passing the Buck on Science and Social Impacts. *Social Epistemology*. Vol. 3, no. 23: 183-198.
- Boardman, C.** 2008. Beyond the stars: scientists working in university biotechnology centers. *Technovation*. Vol. 28, no. 5: 291-297.
- Boardman, C.** and E. Corley. 2008. University research centers and the composition of research collaborations. *Research Policy*. Vol. 37: 900-913.
- Ponomariov, B. and **C. Boardman**. 2008. Effects of informal interactions on collaborative research between university and industry scientists. *The Journal of Technology Transfer*. Vol. 33, no. 3: 301-313.
- Boardman, C.** and B. Bozeman. 2007. Role Strain in University Research Centers. *The Journal of Higher Education*. Vol. 78, no. 4: 430-463.

**Boardman, C.** and B. Ponomariov. 2007. Reward systems and NSF university research centers: the impact of tenure on university scientists' valuation of applied and commercially-relevant research. *The Journal of Higher Education*. Vol. 78, no. 1: 51-70.

**Boardman, C.** and B. Bozeman. 2006. The Emergence and Impact of 'Organic' Research Collaboration. *Economics of Innovation and New Technology*. Vol. 15, no. 1: 51-69.

Corley, E., **C. Boardman**, and B. Bozeman. 2006. Design and the Management of Multi-institutional Research Collaborations. *Research Policy*. Vol. 35: 975-993.

Bozeman, B. and **C. Boardman**. 2004. The NSF Engineering Research Centers and the University-Industry Research Revolution. *The Journal of Technology Transfer*. Vol. 29:3-4: 365-375.

### **Editor-Reviewed Journal Articles**

**Boardman, C.** and B. Ponomariov. 2008. Catching up with the new public service in theory and practice: understanding workers and worker motivation. *PA Times*. (November).

### **Books and Monographs**

Bozeman, B. and **C. Boardman**. 2003. Managing the New Multipurpose, Multidiscipline University Research Center: Institutional Innovation in the Academic Community. Washington, D.C.: IBM Endowment for the Business of Government.

**Boardman, C.**, D. Gray, and D. Rivers. (Eds.) Cooperative Research Centers and Open Innovation: Policies, Strategies, and Organizational Dynamics of the New Science and Engineering Management. New York: Springer. Forthcoming.

### **Chapters In Books**

**Boardman, C.**, B. Bozeman, B. and C. Slade. A Retrospective of the U.S. National Nanotechnology Initiative (NNI): Lessons Learned for Coordination of Federal Scientific and Technical Work at the Nanoscale. In *Making it to the Forefront: Nanotechnology – A Developing Country Perspective*. Edited by Duda, N.A. New York: Springer. (Forthcoming)

**Boardman, C.** and B. Ponomariov. "The cooperative mission of defense R&D in the U.S.: detecting consistency and change in the roles of the federal laboratories." In *Re-evaluating Defense R&D and Innovation Dynamics*. Edited by James, A. Northampton, MA: Edward Elgar Press. (Forthcoming)

### **Editorial Activities**

#### ***Book Peer Reviewer***

2008            Understanding and Managing Public Organizations 3rd Edition (by Hal Rainey), Jossey-Bass.

#### ***Guest Editor***

2009 - 2010    *The Journal of Technology Transfer*. Editor (with Denis Gray) of special issue on cooperative research centers. Volume 35, Issue 5.

## **Peer Reviewer**

*Journal of Evolutionary Economics*  
*Journal of Policy Analysis & Management*  
*Research Policy*  
*Journal of Public Administration Research & Theory*  
*Public Administration Review*  
*American Review of Public Administration*  
*Review of Public Personnel Administration*  
*The Journal of Technology Transfer*  
*Policy Studies Journal*  
*International Review of Administrative Sciences*  
*International Journal of Public Administration*  
*International Journal of Learning & Change*  
*State & Local Government Review*  
*Small Group Research*  
*Research Evaluation*  
*Science, Technology, & Human Values*  
*Nonprofit & Voluntary Sector Quarterly*  
*Business Ethics Quarterly*

## **Professional Activities**

### ***Service to the field***

2010-2015 Elected officer for AOM PNP Division, liaison to APPAM.  
2010-2011 Co Chair, RTD TIG American Evaluation Association

### ***Conference Participation (not presentations)***

2009 - present Committee Member, 2009 Atlanta Conference on Science and Innovation. Conference Committee Member. Georgia Institute of Technology. Atlanta, Georgia.  
2009 Chair for PMRC Panel. Moderator. Columbus, OH.  
2009 Organizer for PMRC Panel. Organizer. Columbus, OH.  
2009 Panelist at AOM Conference. Adjudicator. Doctoral Student Job Market Seminar. Chicago, IL.

### ***Consultation***

2010 - 2015 Evaluator for the NSF Industry/University Cooperative Research Centers Program. Government. Center for Surveillance Research. Columbus, OH.  
2010 - 2015 Evaluator for the NSF Industry/University Cooperative Research Centers Program. Government. Center for Integrative Materials Joining Science for Energy Applications. Columbus, OH.

## **Awards**

2010-2011 Mary K. Marvel Outstanding Teaching Award, The Ohio State University